

23 September 1981

MEMORANDUM FOR: Members of the Executive Committee

VIA: Mr. Robert M. Gates  
Director, DCI/DDCI Executive Staff

25X1 FROM: [REDACTED]  
Chairman, Clandestine Technical Collection Panel

SUBJECT: Agenda for CTC Briefing of EXCOM on 5 October [REDACTED] 25X1

1. The Clandestine Technical Collection (CTC) Panel was formed in 1979 upon the recommendation of the Executive Committee (EXCOM). As outlined in a DDCI memorandum (Attachment A), the general charter of the CTC was to review proposed clandestine technical projects. Specific responsibilities of the Panel are enumerated in Attachment B. One responsibility includes a periodic briefing for EXCOM on projects with which the CTC Panel has been involved. Two technical collection projects will be briefed by the Panel on 5 October: [REDACTED] 25X1

2. The Panel will also discuss with the EXCOM the future direction of the Panel and possible changes to its charter. Alternatives for the Panel's future are contained in Attachment B. [REDACTED] 25X1

[REDACTED] 25X1

2 Attachments  
As Stated

SECRET

[REDACTED] 25X1

4 OCT 1979

NFAC #

5329-19

MEMORANDUM FOR: ✓ Director, National Foreign Assessment Center  
Deputy Director for Operations  
Deputy Director for Science and Technology

FROM : Deputy Director of Central Intelligence

SUBJECT : Management of Selected Clandestine Technical  
Collection Operations ☐

25X1

All proposed clandestine technical collection projects that (a) have an estimated total cost in excess of \$500,000, (b) require significant coordination of operational and technical resources, or (c) involve a high level of political sensitivity will be subject to the following management procedures:

1. The Clandestine Technical Collection Panel will be composed of one officer from each of the three involved directorates (DDS&T, DDO, and NFAC). Chairmanship of the panel will rotate between directorates on a yearly basis, with NFAC in FY 1980, DDO in FY 1981, DDS&T in FY 1982, etc. This Panel will be responsible for coordinating and reviewing the initial clandestine technical collection proposal. The proposal will include a thorough examination of the intelligence requirement, a preliminary mission plan outline, estimated costs, a review of possible political sensitivities that could require external approvals or concurrences, and a management plan. ☐

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2. Lead responsibility for the clandestine technical collection project will be assigned to one of the Deputy Directors by the Deputy Director of Central Intelligence. Responsibility may pass from one Deputy Director to another as the program progresses. In some instances, an interdirectorate project team will be formed. In these cases, the duties of the project manager will be a full-time responsibility. The project manager will be responsible for coordinating all aspects of the project from the development and testing of the required equipment through the deployment of the collection system. His responsibilities will include budget preparation and use of allocated funds. The project manager will not normally be subordinate to all steps of the established chain of command in his directorate. The Deputy Director in charge of the project will instead establish a project-related command line that will strengthen the role of the project manager and enhance the coordination process. When necessary, Deputy Directors from other involved directorates will assign officers to work under the direction of the project manager.

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These officers will work through the normal command channels in their directorate. The Deputy Director in charge is encouraged to collocate the officers concerned with the operation to facilitate the management process. ☐

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3. The Executive Committee will review such clandestine technical collection projects on a quarterly basis. (For these purposes, the Executive Committee will consist of the Chairman, Vice Chairman, the DDO, D/NFAC, DDS&T, and the Comptroller.) Projects which are being proposed or are approaching significant milestones will be included by the responsible Deputy Director in this regular review process. ☐

25X1

4. Each directorate (DDO, DDS&T, and NFAC) will be responsible for maintaining a data base concerning clandestine technical collection activities including an up-to-date listing of personnel having relevant operational, technical, or analytical experience. The DDO and DDS&T will approve access to relevant methodological information (without operational details) as appropriate to managers of related projects. The Clandestine Technical Collection Panel will be responsible for ensuring that the accumulated interdirectorate experience in clandestine technical collection operations is made available to project managers in the planning of new programs and may recommend access to specific files. ☐

25X1

5. The Clandestine Technical Collection Panel also is responsible for monitoring this Agency's total involvement with other intelligence agencies' clandestine technical collection activities. In this regard, they will advise the DDO in carrying out his responsibility to coordinate the operational aspects of such projects. The CTC panel, with DDO concurrence, will prepare quarterly summaries of CIA involvement in such projects for review by the Executive Committee. ☐

25X1

Frank C. Carlucci

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Approved For Release 2003/08/13 : CIA-RDP84B00890R000400050048-9

CLANDESTINE TECHNICAL COLLECTION PANEL


\*PRESENT CHARTER

- o COMPOSITION:  
ONE OFFICER FROM EACH OF THREE DIRECTORATES (DDS&T, DDO, AND NFAC)
- o CHAIRMANSHIP:  
NFAC IN FY 80, DDO IN FY 81, DDS&T IN FY 82, ETC.
- o RESPONSIBILITIES:  
AGENCY
  - COORDINATE AND REVIEW ALL PROPOSED CLANDESTINE TECHNICAL COLLECTION PROJECTS THAT MEET FOLLOWING CRITERIA:
    - A. TOTAL ESTIMATED COST EXCEEDS \$500K, OR
    - B. REQUIRE SIGNIFICANT COORDINATION OF OPERATIONAL AND TECHNICAL RESOURCES, OR
    - C. INVOLVE A HIGH LEVEL OF POLITICAL SENSITIVITY.

\* REFERENCE DDCI (FRANK CARLUCCI) MEMORANDUM DATED 4 OCTOBER 1979

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S E C R E T

- REVIEW SUCH CLANDESTINE TECHNICAL COLLECTION PROJECTS WITH THE EXECUTIVE COMMITTEE (CHAIRMAN, VICE CHAIRMAN, DDO, D/NFAC, DDS&T AND COMPTROLLER) ON A QUARTERLY BASIS (PROJECTS WHICH ARE BEING PROPOSED OR APPROACHING SIGNIFICANT MILESTONES WILL BE INCLUDED BY RESPONSIBLE DEPUTY DIRECTOR IN THIS REGULAR REVIEW PROCESS).
- ENSURE THAT ACCUMULATED INTERDIRECTORATE EXPERIENCE IN CLANDESTINE TECHNICAL COLLECTION OPERATIONS IS MADE AVAILABLE TO PROJECT MANAGERS IN PLANNING OF NEW PROGRAMS.

INTELLIGENCE COMMUNITY

- MONITOR CIA'S TOTAL INVOLVEMENT WITH OTHER INTELLIGENCE AGENCIES' CLANDESTINE TECHNICAL COLLECTION ACTIVITIES.
- ADVISE DDO IN COORDINATING OPERATIONAL ASPECTS.
- PREPARE QUARTERLY SUMMARIES OF CIA INVOLVEMENT IN SUCH PROJECTS FOR REVIEW BY THE EXECUTIVE COMMITTEE.

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CLANDESTINE TECHNICAL COLLECTION PANEL  
FUTURE DIRECTION (ALTERNATIVES)

ALTERNATIVE A: CONTINUE TO OPERATE UNDER PRESENT CHARTER

ISSUES: DEFINITION OF A "PROPOSED" PROJECT

ALTERNATIVE B: EXPAND CHARTER TO INCLUDE COORDINATION AND REVIEW OF ALL CLANDESTINE  
TECHNICAL COLLECTION PROJECTS; I.E., BOTH PROPOSED AND ONGOING

ISSUES: HIGHLY COMPARTMENTED PROJECTS

ALTERNATIVE C: DISSOLVE THE PANEL

ISSUES: LOSS OF FORMAL AND AD HOC FORUM FOR INTER-DIRECTORATE DISCUSSIONS AT  
MIDDLE MANAGEMENT LEVEL.

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